



# City of Columbia: Strategic Plan

## VISION 2031

Columbia 2031 is a *HISTORIC COMMUNITY* with *NATURAL BEAUTY* and the *REGIONAL HUB FOR SOUTH CENTRAL TENNESSEE*.

Columbia 2031 has an *ACTIVE DOWNTOWN*, a choice of *LIVABLE NEIGHBORHOODS*, and a *GROWING ECONOMY*.

Columbia 2031 has tremendous *COMMUNITY SPIRIT*, and is a GREAT PLACE TO LIVE!

## GOALS 2021

Financially Responsible City Providing Excellent Services

Upgraded Streets, Improved Transportation System

Growing City Economy

More Attractive, Livable City

Fantastic Downtown

## POLICY AGENDA 2016 – 2017

### Top Priority

- Street Paving Plan and Funding
- Funeral Home Plan/Grant
- Annual Employee Compensation
- Presidential Park Development
- Marketing Program for Columbia: Development, Implementation
- Industrial Park: Location, Land Acquisition
- Fireman's Park: Completion

### High Priority

- Connect Columbia: Comprehensive Plan, Transportation Master Plan, Parks and Recreation Master Plan
- Trailer Parks
- Historic Markers/Wayfinding Signs
- Community Events Policy and Fees
- Civil Service Reform
- Public Safety Workforce Diversification

## MANAGEMENT AGENDA 2016 – 2017

### Top Priority

- RTA: Membership
- Jack-n-Jill Building/Visitor Center
- City Legislative Agenda/Lobbying
- Arts District Development/Arts Master Plan
- Ridley Sports Complex: Development
- City LED Street Lighting

### High Priority

- Police Mobile Video/Body Cameras
- Downtown Sidewalks Policy: Enforcement
- Plan for a Crisis Event
- Bond Rating: Review
- Online Permitting
- Safe Multi-Family Crime Reduction Plan/Program
- Zoning Ordinance

## MANAGEMENT IN PROGRESS 2016 – 2017

Fire Station 1 Apparatus Door Replacement	Onboarding Program
Recreation Reservation and Calendar System	Paylocity/Performance Review
Internal Control Policy Manual	Replacement Hose for New Apparatus
Budget 2016 – 2017 Amendments	Quint Purchase
Online Property Tax Payment Module	Fire SCBA Replacement
Parks Website	150 <sup>th</sup> CFD Anniversary
Reuse to ALS Status	Fire Administrative Offices
CareHere: Annual Report	Traffic Studies on New Development: Engineering Contract (Council Award)
Police Accreditation (CALEA)	Maury/Alliance: Goals/Focus, Performance Reports
Fire Car Replacement	IDB Annual Performance Report
Fire TVA Energy Savings (Station 4)	Alarm Permit Ordinance
Parks Strategic Plan	Animal Ordinance
Parks Mapping and Virtual Tours	HOME Grant: Rehabilitation Homes (9)
Basic Emergency Operations Plan: Update	Temporary Vendor
Health Insurance: Annual Review	NSP: Single Family (3)
Fire Uniform Purchasing Program	CDBG: Demolition Grant
Supervisory Training: Leadership	
Turf Management Intern Program	

## MAJOR PROJECTS 2016 – 2017

Worthington Culvert Replacement	North Point Industrial Park/Highway 31 Project
Blyth Circle Storm Sewer Improvements	West 6 <sup>th</sup> Street Streetscape
Carters Creek Pike Pump	Bi Annual Paving Program
Dixie Pump Station	Historic Signs: Installation (2), West 7 <sup>th</sup> – Bethel Hotel, Train depot
Two Radio Towers (CPWS)	Gateway Improvements for Highway 31/Neapolis
Televising/Smoke Test: Sewer System	Fairview Park: Facility Roof (Phase 3)
East 9 <sup>th</sup> Storm Water Project	West 7 <sup>th</sup> Street Streetscape Project
Columbia Works Project	Fire Station #1 Mural
Campbell Pike/Highland Intersection Improvements	

### COLUMBIA'S CITY GOVERNMENT: OUR MISSION

**THE MISSION OF THE CITY GOVERNMENT IS TO OPERATE A  
*LOW COST GOVERNMENT*  
PROVIDING  
*MUNICIPAL SERVICES*  
THAT ARE  
*RESPONSIVE TO THE CUSTOMERS.***